

## TAP HERE

**Strategic Update** 

January 2025

### **Forward Looking Statements**

This presentation contains estimates and other statistical data prepared by independent parties and by Neuronetics, Inc. ("Neuronetics" or the "Company") relating to market size and growth and other data about the industry in which the Company operates. These estimates and data involve a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates and data.

Certain statements in this presentation, including the documents incorporated by reference herein, include "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"). Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created by those laws and other applicable laws and "forward-looking information" within the meaning of applicable Canadian securities laws. Statements in this presentation that are not historical facts constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by terms such as "outlook," "potential," "believe," "expect," "plan," "anticipate," "predict," "may," "will," "could," "would" and "should" as well as the negative of these terms and similar expressions. These statements include those relating to the Company's business outlook and current expectations for upcoming quarters and fiscal year 2025, including with respect to revenue, expenses, growth, and any statements of assumptions underlying any of the foregoing items. These statements are subject to significant risks and uncertainties and actual results could differ materially from those projected. The Company cautions investors not to place undue reliance on the forward-looking statements contained in this presentation. These risks and uncertainties include, without limitation, risks and uncertainties related to: the effect of the transaction with Greenbrook TMS Inc. ("Greenbrook"), on the Company's business relationships, operating results and business generally; the Company's ability to execute its business strategy; the Company's ability to achieve or sustain profitable operations due to its history of losses; the Company's ability to successfully complete the announced restructuring plans; the Company's reliance on the sale and use of its NeuroStar Advanced Therapy system to generate revenues; the scale and efficacy of the Company's salesforce; the Company's ability to retain talent; availability of coverage and reimbursement from third-party payors for treatments using the Company's products; physician and patient demand for treatments using the Company's products; developments in competing technologies and therapies for the indications that the Company's products treat; product defects; the Company's revenue has been concentrated among a small number of customers; the Company's ability to obtain and maintain intellectual property protection for its technology; developments in clinical trials or regulatory review of NeuroStar Advanced Therapy system for additional indications; developments in regulation in the U.S. and other applicable jurisdictions; the terms of the Company's credit facility; the Company's ability to successfully roll-out the Company's Better Me Provider program on the planned timeline; the Company's self-sustainability and existing cash balances; and the Company's ability to achieve cash flow breakeven in the third quarter of 2025. For a discussion of these and other related risks, please refer to the Company's recent filings with the U.S. Securities and Exchange Commission (the "SEC"), which are available on the SEC's website at www.sec.gov, including, without limitation, the factors described under the heading "Risk Factors" in Neuronetics' Annual Report on Form 10-K for the fiscal year ended December 31, 2023 and its Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, and Greenbrook's Annual Report on Form 10-K for the fiscal vear ended December 31, 2023 and its Quarterly Report on Form 10-Q for the quarter ended June 30, 2024, as each may be updated or supplemented by subsequent reports that Neuronetics has filed or files with the SEC. These forward-looking statements are based on the Company's expectations and assumptions as of the date of this presentation. Except as required by law, the Company undertakes no duty or obligation to update any forward-looking statements contained in this presentation as a result of new information, future events, or changes in the Company's expectations.



#### **Non-GAAP Financial Measures**

In addition to financial measures prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), from time to time we may use or publicly disclose certain non-GAAP financial measures in the course of our financial presentations, earnings releases, earnings conference calls, and otherwise. For these purposes, the SEC defines a non-GAAP financial measure as a numerical measure of historical or future financial performance, financial positions, or cash flows that (i) exclude amounts, or is subject to adjustments that effectively exclude amounts, included in the most directly comparable measure calculated and presented in accordance with GAAP in financial statements, and (ii) include amounts, or is subject to adjustments that effectively include amounts, that are excluded from the most directly comparable measure so calculated and presented.

Non-GAAP financial measures are provided as additional information to investors to provide an alternative method for assessing our financial condition and operating results. We believe that these non-GAAP measures, when taken together with our GAAP financial measures, allow us and our investors to better evaluate our performance and profitability. These measures are not in accordance with, or a substitute for, GAAP, and may be different from or inconsistent with non-GAAP financial measures used by other companies. These measures should be used in addition to and in conjunction with results presented in accordance with GAAP, and should not be relied upon to the exclusion of GAAP financial measures.

Pursuant to the requirements of Regulation G, whenever we refer to a non-GAAP financial measure, we will also generally present, the most directly comparable financial measure calculated and presented in accordance with GAAP, along with a reconciliation of the differences between the non-GAAP financial measure we reference with such comparable GAAP financial measure.



## Neuronetics

# STRONGER together

Two of the nation's largest mental health and device companies are now combined to create an organization with the ability to leverage its scale and capabilities to treat more patients suffering from mental health conditions



233,000

**Unique Patients Treated** 

8,280,000

**Treatments Administered** 

\$135M

annual revenue (2023)



## A Diversified Business Model with Strategic Advantages from the Company's Combined Expertise

Creates a vertically integrated organization providing greater access to mental health treatments through our collective expertise

## NeuroStar Market Leader in TMS

- Unrivalled clinical results: Long-term relief for depression
- Proven Formula for Practice Success
- Top Tier Training and Best Practices
- Largest Direct Sales and Support Team
- Widely Reimbursed

## Greenbrook Mental Health Services Provider

- Large Network of Clinics
- Offer New Paradigms for Treating Depression
- Established and Growing Network of Referring Physicians
- Centralized, Scalable Business Infrastructure
- Patient Focused Service



## **A Compelling Investment Opportunity**

Combines the U.S.'s most utilized therapeutic platform with the largest service provider to renew even more lives

Large patient population best served by managing the therapeutic paradigm

Multiple initiatives in place to drive accelerated growth across the organization

The **NEW Neuronetics** 

Significant, realized cost reductions enable immediate operating leverage

Transformed financial profile adds scale and supportive balance sheet

Poised to deliver mid-teens revenue growth and achieve profitability in near-term



## Over 29 Million People Can Benefit from NeuroStar TMS

**Total Available Market** 

29.3 million

U.S. Adults and Adolescents (ages 15-21) suffering from depression, depression with anxiety, and OCD

## **Nearly 8 million patients are poorly served by antidepressant medication**

- Lack of Treatment Efficacy
- Intolerable Side Effects

#### Adult Depression (MDD)

21 million suffering<sup>1</sup>
6.4 million on medication<sup>1,2,3</sup>

#### **Adolescent Depression**

4.3 million suffering<sup>4</sup>
1 million on medications<sup>5</sup>

New indication: **35% increase** in addressable market

#### **Anxious Depression**

53% of MDD patients have significant anxiety<sup>6</sup>

#### OCD

4 million suffering<sup>7</sup> 235k on medication<sup>8</sup>



1. NIMH https://www.nimh.nih.gov/health/statistics/major-depression.shtml, accessed 4/29/2024 | 2. Per STAR\*D patients that have failed one or more antidepressant trial of adequate dose and duration | 3. Journal of Clinical Psychiatry, accessed 3/7/2022 | 4. Depression- Pharma Intelligence Disease Analysis, www.datamonitorhealthcare.com, Publication Date: June 2021 | 5. Key Substance Use and Mental Health Indicators in the United States: Results from the 2017 National Survey on Drug Use and Health | 6. Kalin N, The Critical Relationship Between Anxiety and Depression, Am J Psychiatry 2020; 177:365–367; doi: 10.1176/appi.ajp.2020.20030305 | 7. Harvard Medical School, 2007. National Comorbidity Survey (NCSSC) | 8. Definitive Health Diagnosis/Prescription Data: 03/25/22

## **Key Growth Initiatives for Greenbrook Clinics Excellence in Execution, Profitable Product Diversification & Expansion**



Identifying and Educating Patients



Drive growth in 95 clinics through enhanced RAM clinic engagement, leveraging automated referral systems and optimized digital/DTC targeting

Expanding the Continuum of Care for Patients



Fill the gap in treatment paradigm with Spravato expansion to all locations (+15 sites) with Buy & Bill model that increases treatment revenue

Consistent
Implementation of Best
Operation Practices



Standardize operational excellence across our network through comprehensive training, enhanced practice capabilities, and centralized services





## **Key Growth Initiatives for NeuroStar Customer Sites**

Harnessing the Power of our Proven Programs to Help More Patients in Need

Expand BMP
Network



Expand referral networks for 350+ BMP sites to increase patient flow, 125+ additional sites committed to the program

Patient Education



Continued implementation of fully optimized digital/DTC investment benefitting patients and Better Me Provider (BMP) practices

Expanding
Services to
Existing Customers



Centralized call center to help BMP providers manage patient inquires more efficiently (billing and contracts)



### **Significant Realized Cost Synergies**

Total Cost Saving Efforts

\$22.6M

(Annualized)

#### **Fully Executed**

Expected 1H 2025

NNI RIF/Spend Reductions

\$16.2M

(Annualized)

Greenbrook Clinics

\$5.1M

(Annualized)

Additional Reductions

\$1.3M

(Annualized)



## Improved Financial Profile Adds Scale and Strength

Preliminary unaudited fourth quarter and full year revenue 2024 was \$22.1M and \$74.5M, respectively

4Q 2024		FY 2024		
Neuronetics Adjusted Gross Pro Forma Revenue	\$19.5M	Neuronetics Adjusted Gross Pro Forma Revenue	\$71.9M	
Intercompany Eliminations	(\$2.4M)	Less Intercompany Eliminations	(\$9.9M)	
Neuronetics Adjusted Net Pro Forma Revenue	\$17.1M	Neuronetics Adjusted Net Pro Forma Revenue	\$62.0M	
Preliminary Greenbrook Gross Revenue	\$18.5M	Preliminary Greenbrook Gross Revenue	\$76.0M	
Impact of Greenbrook Clinic Closures	(\$0.9M)	Impact of Greenbrook Clinic Closures	(\$8.2M)	
Greenbrook Net Pro Forma Revenue	\$17.6M	Greenbrook Net Pro Forma Revenue	\$67.8M	
Consolidated Adjusted Net Pro Forma Revenue	\$34.7M	Consolidated Adjusted Net Pro Forma Revenue	\$129.8N	

**Pro Forma Debt: \$60 million** 

**Pro Forma Cash: \$18.5 million** 

See the accompanying financial table that reconciles Adjusted Pro Forma Revenue, which is a non-GAAP financial measure, to revenue.

### Poised to Deliver Mid-Teens Growth and Profitability

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Revenue

\$145M to \$155M (+12% to +19% Pro Forma YoY)

**Gross Margin** 

**Approximately 55%** 

**Operating Expenses** 

\$90M - \$98M

**Profitability** 

Cash flow positive beginning in Q3 2025



## Non-GAAP Financial Measures (Unaudited)

Neuronetics Adjusted Pro Forma Revenue is not a measure of financial performance under generally accepted accounting principles in the U.S. ("GAAP"), and should not be construed as a substitute for, or superior to, GAAP revenue. However, management uses both the GAAP and non-GAAP financial measures internally to evaluate and manage the Company's operations and to better understand its business. Further, management believes that the addition of the non-GAAP financial measure provides meaningful supplementary information to, and facilitates analysis by, investors in evaluating the Company's financial performance, results of operations and trends. The Company's calculation of Neuronetics Adjusted Pro Forma Revenue may not be comparable to similarly designated measures reported by other companies, because companies and investors may differ as to what type of events warrant adjustment.

The following table reconciles reported revenue to Neuronetics Adjusted Gross Pro Forma Revenue and Neuronetics Adjusted Net Pro Forma Revenue:

	4Q 2024			FY 2024	
	(in millions)		(in millions)		
Consolidated revenue	\$	22.1	\$	74.5	
Greenbrook revenue (post-acquisition period)	\$	(3.7)	\$	(3.7)	
Neuronetics standalone revenue	\$	18.4	\$	70.8	
Greenbrook intercompany revenue (post-acquisition period)	\$	0.6	\$	0.6	
Assumed Greenbrook revenue (post-acquisition period) (1)	\$	0.5	\$	0.5	
Neuronetics Proforma Gross Revenue	\$	19.5	\$	71.9	
Greenbrook intercompany revenue	\$	(2.4)	\$	(9.9)	
Neuronetics Proforma Net Revenue	\$	17.1	\$	62.0	

